THIRD QUARTER 2019-20 REVENUES 14 May 2020



Agenda









Continued improvement in Operating Verticals trends





Broadcast: quarterly revenues (€m)



At constant currency and accounting standards Excluding Fransat Converted at FY19 €/\$ rate of 1.14 Excluding ETL 25B and Q1 FY18 data proforma for Noorsat integration



Konnect Africa to connect thousands of schools in DRC

- MoU to provide high speed connectivity to 3,600 schools in DRC as part of Schoolap project
- Access to a digital platform of high quality teaching materials provided by local partners

Scope to expand in the future

- > 20,000 rural schools in DRC
- Potential expansion to other countries
- Highlights opportunity of government needs in e-education, e-agriculture, eadministration...





Strong potential of government-backed digital inclusion programs in SSA





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Highlights

Q3 2019-20 performance





Q3 2019-20 revenues

Total revenues of €322m, down 4.4%

- Lower Other revenues
 - Positive one-off last fiscal year

Positive currency effect

- €/\$ rate of 1.10 vs 1.14 last year
- No perimeter impact
- Revenues from the Operating Verticals down 1.6% like-for-like

Q3 2019-20 Y-O-Y REVENUE BRIDGE (€M)





Q3 2019-20 revenues by application

	REVENUE CONTRIBUTION ¹	REVENUES (€m)	LIKE-FOR-L YoY	
Broadcast	62%	199	-0.2%	QoQ +2.1%
Data & Professional Video	14%	45	-7.6%	+0.2%
Government Services	12%	40	-2.4 %	+2.3%
Fixed Broadband	6%	19	-2.6 %	-2.3%
Mobile Connectivity	6%	21	+2.0%	-3.5%
Total Operating Verticals		323	-1.6%	+1.2%
Other revenues		(1) ³	<i>-</i> €13m	-€1m

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¹ The share of each application as a percentage of total revenues is calculated excluding "Other revenues".

² At constant currency and perimeter

³ Of which -€3m related to Hedging revenues

Broadcast

Revenues of €199m, stable like-forlike¹ on a y-o-y basis

- Return of a couple of transponders in Russia
- Higher revenues in MENA and at 28.5°East

Revenues up 2.1% Q-o-Q

• Positive one-off for circa €1m

Robust commercial activity

- New DTH platform in SSA
- Renewal and expansion of business in Western Balkans at 16°East

Entry into service of Eutelsat 7C

• 19 Incremental transponders in SSA

Eutelsat 5 WB replacing Eutelsat 5WA

REVENUES (€M)





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Channel count stable QoQ



 Half of YoY channel count decline reflecting African platform and negative one-off

Channel count stable QoQ

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 HD continuing to grow

HD PENETRATION

Penetration still only 24%



MPEG-4

 MPEG-4 considerably more advanced than HD

Slight growth in Mbps consumption

Data & Professional Video

- Revenues of €45m, down 7.6% y-o-y like-for-like¹
- Revenues stable Q-o-Q
- Environment remains highly competitive
- Ongoing pricing pressure
- Improving trends vs H1
 - Better volumes
 - Easing comparison basis
- Professional Video affected by Covid-19 in March; deeper impact expected in Q4





Government Services

► Revenues of €40m, down 2.4% y-o-y like-for-like¹

- Carry-forward effect of 2019 renewals rates (85% in Spring and 90% in Fall)
- Contribution of EGNOS since mid-February
- Revenues up 2.3% Q-o-Q
- USG renewal rate above 85% in Spring campaign
- Q4 to benefit from
 - Full quarter contribution of EGNOS
 - Relocation of ETL 7A





Fixed Broadband

► Revenues of €19m, down 2.6% y-o-y like-for-like¹

Broadband Europe

- Lack of capacity
- Lower contribution from traditional distributors
- Growth of PPP

Broadband Africa

- Modest revenues
- Focus to remain on trialling distribution models on a limited scale
- MoU to provide high speed connectivity to schools in DRC





Mobile Connectivity

Revenues of €21m, up 2.0% y-o-y like-for-like¹

Continued ramp-up of Maritime

Revenues down 3.5% Q-o-Q

Reflecting a positive one-off in Q2

Effect of Covid-19

- Limited to a slowdown of capacity contracts on KA-SAT in March so far
- Impact of lower airline and maritime traffic more pronounced in Q4

Commercial win in Maritime

- Ku coverage on a regional basis for selected sailing areas
- First reference customer for Konnect VHTS in Mobility



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Backlog and Fill Rate



- ► 3.2 years of revenues
- Total backlog of €4.2m
- No significant Broadcast renewals
- Broadcast accounting for 67%

OPERATIONAL AND UTILIZED TRANSPONDERS



- Impact of changes in the fleet
 - E12WB in inclined orbit
 - Entry into service of E7C
 - Transfer of services from E5WA to E5WB



Key Highlights

Q3 2019-20 performance



Outlook





Nominal operations allowing full business continuity

Highly resilient activity

- Long-term contracts
- Substantial backlog representing 3.2 years of revenues
- Criticality of our capacity for customers



Business to remain highly cash generative

Robust financial health



- Headroom relative to the 4.0x covenant on non-Bond Debt
- Well-spread refinancing schedule; no maturities before June 2021
- Strong liquidity position comfortably above €1bn at end-March¹



Impact of Covid-19 on revenues: highly resilient activity

LIMITED IMPACT ON FY 20	FY 21 IMPACT UNDER ASSESSMENT		
 Resilience of core broadcast (>60% of revenues) 	FY 20 effects likely to be reflected at least into early FY 21		
Professional Video, in particular Occasional Use (c.1%) impacted by cancellation of sport events	 Likely delays in deployment plan pushing out revenues Rollout of Ground gateways of 		
Mobile Connectivity (6% of revs.) affected by lower traffic	KONNECTLaunch of EUTELSAT QUANTUM		
 Fixed Broadband (6% of revs.) facing more challenging customer 	Generalised slowdown in the pace of new business		

Limited impact of c.€20m on FY 20 revenues Assessment of FY 21 impact underway



gathering

Financial outlook adjusted on April 9 is confirmed

OPERATING VERTICALS REVENUES ¹	FY 2019-20: around €1,250m		
CASH CAPEX	FY 2019-20 to FY 2021-22: not exceeding average of €400m ² per year		
DISCRETIONARY FREE CASH FLOW ³	Temporary suspension of objective pending assessment of Covid-19 crisis impact on future years		
LEVERAGE	 Maintain investment grade credit rating Aiming at medium-term net debt / EBITDA around 3x 		
DISTRIBUTION	 FY 2019- 20 dividend reduced by 30%⁴ Stable to progressive' dividend policy to be restored once circumstances permit Suspension of Share Buy-Back program 		

eutelsat ¹ Based on current perimeter and € / \$ rate of 1.14; When converted at €/\$ rate of 1.10, this would be equivalent to €1,268 million. ² Inc. cash outflows related to ECA loan repayments and capital lease payments; ³ Net cash flow from operating activities less Cash Capex less Interest and Other fees paid net of interest received. ³ 30% cut relative to the FY 19 dividend of 1.27€





Continued underlying improvement in revenue trends as expected



Resilient Broadcast, with return to slight growth QoQ



Solid financial position with strong cash generation capacity, even in an environment of lower growth



High level of shareholder remuneration even after 30% dividend cut



Well-positioned to face Covid-19 thanks to resilient businesses, high backlog, strong financial position and high level of cash-generation







Nominal deployment plan under review as assessment of **COVID-19 impact is underway**

Name	eutelsat QUANTUM	KONNECT VHTS	EUTELSAT HOTBIRD 13F	EUTELSAT HOTBIRD 13G	EUTELSAT 10B
Orbital Position	TBD	TBD	13° East	13° East	10° East
Launch date ¹	Q3 2020 ³	H2 2021	H2 2021	H2 2021	2022
Manufacturer	EFENCE & SPACE	ThalesAlenia	ORINEUS DEFENCE & SPACE	EFENCE & SPACE	ThalesAlenia
Launcher	arianespace	TBD	TBD	TBD	TBD
Coverage	Flexible	Europe	Europe	Europe	EMEA, Atlantic & Indian Ocean
Applications	Government Services	Connectivity Government	Video	Video	Mobile Connectivity
Total Capacity (TPE/Spotbeams)	N/A	~230 Ka / 500 Gbps	73 Ku ⁴	73 Ku ⁴	12 Ku / 20 C / c. 35 Gbps
o/w Expansion ²	N/A	~230 Ka / 500 Gbps	-	-	-48 Ku c. 35 Gbps
¹ Calendar year ² Excludes unannounced redeployments		Electrical propulsion HTS Payload			

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³Likely to be delayed due to the Covid-19. Impact under assessment

⁴ "Nominal capacity corresponding to the specifications of the satellites. Total operational capacity at the HOTBIRD orbital position will remain unchanged with 102 physical transponders (95 TPE), once regulatory, technical and operational constraints are taken into account."

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