

Free translation of the original « Rapport du Commissaire aux apports sur la valeur de l'apport d'actions de la société ONEWEB HOLDINGS LIMITED devant être effectué au profit de la société EUTELSAT COMMUNICATIONS SA par les Apporteurs Minoritaires »

issued by the contribution auditor, dated August 18, 2023. French version shall prevail.

EUTELSAT COMMUNICATIONS SA

Public limited company with a Board of Directors 32 Boulevard Gallieni 92130 Issy-les-Moulineaux RCS of Nanterre 481 043 040

Contribution auditor's report on the value of the contribution of the **ONEWEB HOLDINGS LIMITED shares by Minority Shareholders** Contributors to Eutelsat Communications SA

> Order of the President of the Nanterre Commercial Court dated December 5, 2022



Contribution auditor's report on the value of the contribution of the ONEWEB HOLDINGS LIMITED shares by Minority Shareholders Contributors to EUTELSAT COMMUNICATIONS SA

Ladies and Gentlemen,

Pursuant to the assignment entrusted to us by order of the President of the Nanterre Commercial Court dated December 5, 2022, regarding the contribution of ONEWEB HOLDINGS LIMITED Class A ordinary shares to EUTELSAT COMMUNICATIONS SA, we have prepared this report on the value of the contribution, as provided for in Article L.225-147 of the French Commercial Code.

As the shares of EUTELSAT COMMUNICATIONS SA are admitted to trading on a regulated market, our assignment has been extended, with reference to position-recommendation 2020-06 of the *Autorité des Marchés Financiers* (hereinafter the "**AMF**"), to the assessment of the fairness of the remuneration of the proposed contribution. We have therefore issued an opinion on the consideration for the contribution, which is the subject of a separate report.

The value of the contribution was set out in the contribution agreement signed by the representatives of the companies concerned (described in paragraph **Erreur! Source du renvoi introuvable.** hereafter) on August 18, 2023 (hereinafter the "**Contribution Agreement**").

It is our responsibility to express a conclusion as to whether the value of the contribution is not overstated. For this purpose, we have performed our procedures in accordance with the professional standards of the *Compagnie Nationale des Commissaires aux Comptes* applicable to this engagement. These standards require that we perform the necessary procedures to assess the value of the contribution, to ensure that it is not overstated and to verify that it corresponds at least to the nominal value of the shares to be issued by the company receiving the contribution, plus the issue premium.

No special benefit is stipulated in the context of this transaction.

Our report is intended for the persons covered by French law, in this case the shareholders of EUTELSAT COMMUNICATIONS SA. It meets the requirements of these regulations but not those of the English regulations, which apply to the shareholders of ONEWEB HOLDINGS LIMITED.

As our mission ends with the filing of our report, it is not our responsibility to update it to take into account facts and circumstances subsequent to the date of signature.

At no time did we find ourselves in one of the cases of incompatibility, prohibition or disqualification provided for by law.



Please find below our findings and conclusions presented in the following order:

- 1. Presentation of the proposed transaction and description of the contribution
- 2. Due diligence and assessment of the value of the contribution
- 3. Summary key points
- 4. Conclusion

1. Presentation of the proposed transaction and description of the contribution

1.1 Context of the transaction

In a joint press release dated July 26, 2022, EUTELSAT COMMUNICATIONS SA (hereinafter "EUTELSAT" or the "Beneficiary Company") and ONEWEB HOLDINGS LIMITED (hereinafter "ONEWEB") announced the proposed combination by way of an exchange of shares with the aim of forming a single leading global player in the field of satellite connectivity. The definitive framework agreement for the combination between EUTELSAT and ONEWEB WAS entered into on November 14, 2022, between EUTELSAT and the principal shareholders of ONEWEB as mentioned in paragraph 1.2 hereunder (hereinafter the "Framework Agreement").

The objective of this combination is to create a leading global player positioned to conquer the satellite connectivity market with a complementary GEO/LEO offering¹.

This newly formed entity would have an enhanced range of satellite coverage, notably with EUTELSAT's geostationary satellites (GEO) and ONEWEB's low earth orbit satellites (LEO).

It is thus envisaged that:

(i) BHARTI SPACE LIMITED, the Secretary of State for Science, Innovation and Technology of United Kingdom² ("UK Government"), SOFTBANK GROUP CAPITAL LIMITED and HANWHA SYSTEMS UK LIMITED (the "Major Shareholders Contributors") and the other minority shareholders of ONEWEB (other than EUTELSAT SA) (the "Minority Shareholders Contributors" and together the "Contributors") are contributing all of the Class A ordinary shares of ONEWEB held by them, representing a total of 2,186,644 shares, to the Beneficiary Company (the "Existing Shareholders' Contributions"), and

¹ GEO (*Geostationary Earth Orbit*) satellites are geostationary satellites that remain constantly above the same point on the Earth's surface at a distance of about 36,000 km and provide communications, television and weather services. LEO (*Low Earth Orbit*) satellites are non-geostationary satellites that operate in low earth orbit (about 1,200 km) and provide mobile data services and cell phone systems.

² Following the Prime Minister's announcement of a change of government apparatus on February 7, 2023, three new government departments were created, including the Department for Science, Innovation and Technology (DSIT). By an Order in Council which came into effect on May 3, 2023, the UK government's shareholding has been transferred from the Secretary of State for Business, Energy & Industrial Strategy (BEIS) to the Secretary for State for Science, Innovation and Technology (DSIT).



(ii) BHARTI SPACE LIMITED and the UK Government are selling to EUTELSAT all of the 4 *deferred shares* issued by ONEWEB that they hold.

(hereinafter the "Transaction")

It is expected that ONEWEB option holders will be able to exercise their options either (i) immediately prior to and subject to the completion of the Major Shareholders Contributors' Contributions; or (ii) during certain exercise windows between completion of the Transaction and October 10, 2024, with a view to contributing the resulting ONEWEB Class A ordinary shares to EUTELSAT, in the context of contribution in kind transactions carried out by delegation of authority by the extraordinary general meeting of EUTELSAT, and using the same exchange ratio as the one of the Contribution³.

Following the Transaction, EUTELSAT WILL hold, directly and indirectly through its subsidiary EUTELSAT SA, 100% of the shares issued by ONEWEB⁴.

This report relates to the contributions of the Minority Shareholders Contributors (the "Contribution"), it being specified that a separate report will cover the contributions of the Major Shareholders Contributors and that another report will cover any contributions of the Option Holders.

1.2 Presentation of the parties involved

1.2.1 EUTELSAT COMMUNICATIONS SA, beneficiary of the contribution

EUTELSAT COMMUNICATIONS SA ("EUTELSAT") is a French *société anonyme* with a Board of Directors, whose registered office is located at 32, Boulevard Gallieni in Issy-les-Moulineaux (92130), and which has been registered with the Paris Trade and Companies Registry since February 15, 2005, and with the Nanterre Trade and Companies Registry since October 30, 2020 under number 481 043 040.

Its share capital amounts to €248,926,325, divided into 248,926,325 ordinary shares with a par value of €1 each, all fully paid up and of the same class.

EUTELSAT's shares have been listed on compartment A of the Euronext Paris market under ISIN code FR0010221234 since December 2, 2005.

According to its bylaws, EUTELSAT's purpose is, "in France and abroad:

- to supply Space Segment capacity, and satellite communications systems and services. To that end, Eutelsat Communications undertakes any activities relating to the design,

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³ In certain circumstances, at Eutelsat's option, the contributions in kind could be replaced by an exchange for existing shares at the same exchange ratio or by payment in cash.

⁴ Except for one Class B share issued by ONEWEB held by the UK Government.



- development, construction, installation, operation and maintenance of its Space Segment and of those satellite systems and services;
- and more generally, to take part in any existing or future enterprise or company and to participate in any transactions of any nature, be they financial, commercial, industrial, civil, real-estate-related or other, pertaining directly or indirectly to the corporate purpose or to any similar, related or complementary purposes, and likely to promote, directly or indirectly, the aims pursued by Eutelsat Communications, its expansion into other fields, its growth and its assets.

The term "Space Sector" means a set of telecommunications satellites, as well as the tracking, telemetry, remote control, monitoring and other associated equipment necessary for the operation of these satellites.

The closing date for EUTELSAT's accounts is June 30 of each year.

EUTELSAT marked the beginning of the European satellite communications services industry⁵. Today, the EUTELSAT group is one of the world's leading operators of commercial communications satellites and operates 36 satellites in geostationary orbit covering up to 150 countries, from 139° West to 174° East⁶.

Through its fleet of satellites and terrestrial infrastructure, the EUTELSAT group provides capacity to broadcasters, telecommunications operators and governmental bodies served either directly or through distributors. EUTELSAT group's business is organized since 30 June 2023 around four verticals⁷:

- Video (62.0% of revenues): the EUTELSAT group provides to its customers broadcasting capacity and associated services to enable them to broadcast television programs mainly to homes equipped for direct satellite reception, or to homes connected to cable or IP networks (enabling the broadcast of approximately 6,583 television channels mainly in Europe, in the Middle East and in Africa of which 2,500 are free mainly in Europe, in the Middle East and in Africa);
- Fixed connectivity (15.7% of revenues): fixed data includes enterprise networks (allowing companies to connect their network in remote areas), the connection of mobile networks (*backhaul*) and the connection to the Internet backbone⁸ (*trunking*). Additionally, it includes internet access solutions, notably IP connectivity services;
- Government Services (12.6% of revenues): the EUTELSAT group enables reliable and rapidly deployed global communications for governments throughout the world ⁹;

⁵ EUTELSAT's activities were originally carried out by an intergovernmental organisation, the European Telecommunications Organisation (IGO), which transferred all of its operational activities to EUTELSAT SA in July 2001 before it was acquired by EUTELSAT in 2005.

⁶ As of 30 June 2023

⁷ % based on annual consolidated revenues as of June 30, 2023.

⁸ Very high speed data transmission line that provides networking facilities to local internet service providers.

⁹ Allows the interconnection of dispersed or isolated sites, the guarantee of immediate availability of capacity, as well as security and reliability, for ground or sea operations.



• Mobile connectivity (9.7% of revenues): the EUTELSAT group provides distributors/integrators and telecom operators with capacity dedicated to mobile connectivity, in-flight or maritime.

As of June 30, 2023, the EUTELSAT group had revenues of €1.1 billion and operating income of €573.5 million, with a workforce at that date of nearly 1,067 employees.

1.2.2 ONEWEB HOLDINGS LIMITED, A company whose securities are contributed

ONEWEB HOLDINGS LIMITED ("**ONEWEB"**) is a *private limited company* incorporated under the laws of England and Wales with its registered office at West Works Building, 195 Wood Lane, London, W12 7 FQ. It is registered since March 25, 2020, under number 12534512.

Its capital consists of (i) 2,836,644 Class A ordinary shares¹⁰ with a par value of USD 0.01 each, (ii) one Class B share with a par value of USD 0.01¹¹, and (iii) four *deferred shares* with a par value of GBP 1.00.

The closing date for ONEWEB's accounts is March 31 of each year.

ONEWEB is a satellite communications company with a constellation of 634 low earth orbit (LEO) communication satellites¹² covering the entire globe. THE ONEWEB constellation of satellites are non-geostationary, low-earth orbiting satellites that provide affordable, fast, high-bandwidth, low-latency communications to businesses and consumers¹³.

The ONEWEB constellation consists of first-generation LEO GEN 1 satellites, the first of which were deployed in February 2019. This first constellation will be replaced over time by the LEO GEN 2 constellation, which is currently being designed. These next-generation satellites are expected to have greater capacity, longer lifetime, and enhanced performance than the LEO GEN 1 satellites. The launch of the first LEO GEN 2 satellites is expected to coincide with the decommissioning of the first LEO GEN 1 satellites in 2027 or 2028.

Each satellite is connected to terrestrial infrastructure, which transmits data to the constellation. OneWeb has three types of ground infrastructure to support its operations:

- TT&C stations¹⁴: these stations ensure communications during some operations on its satellites (pre-launch, orbit transfer, etc.), and in case of emergency on a spacecraft;

¹⁰ There are also options granted to ONEWEB employees under the *ONEWEB Executive Share Option Scheme 2021*, giving right to a maximum of 39,550 ONEWEB Class A ordinary shares.

¹¹ The UK Government will keep its Class B share. The latter has no economic rights (with the exception, in the event of liquidation, of the repayment of the amount paid up in respect of the Class B share, with the same priority as the repayment of the amounts paid up in respect of the Class A ordinary shares).

¹² Following the 17th and 18th launches of ONEWEB by SPACEX and NEWSPACE INDIA respectively in March 2023.

¹³ Latency is a data transmission delay in communications. It refers to the time it takes for a data packet to travel from source to destination across a network.

¹⁴ Telemetry, Tracking and Command systems



- SNPs¹⁵: these provide Internet access for ONEWEB's constellation of satellites and are distributed around the globe. They are equipped with several antennas allowing them to reach a number of satellites;
- User terminals: provide end-users with broadband Internet access from the LEO satellite
 constellation of ONEWEB. These terminals are capable of providing continuous service
 through transfers between active satellites. ONEWEB develops different user terminals
 to meet multiple needs, for governments, operators, enterprises, aviation, maritime and
 land mobility.

1.2.3 AIRBUS DEFENCE AND SPACE NETHERLANDS B.V., BANCO AZTECA S.A., ECHOSTAR OPERATING L.L.C., QUALCOMM TECHNOLOGIES INC. ET RWANDA SOCIAL SECURITY BOARD (RRSB) – the Minority Shareholders Contributors

AIRBUS DEFENCE AND SPACE NETHERLANDS B.V.

AIRBUS DEFENCE AND SPACE NETHERLANDS B.V. is a company incorporated under Dutch law, with its registered office at Mendelweg 30, 2333 CS Leiden. It is registered with the Dutch Chamber of Commerce under number 28086907. AIRBUS DEFENCE AND SPACE NETHERLANDS B.V. is part of the AIRBUS SE group.

The company holds 12,064 Class A ordinary shares in ONEWEB.

BANCO AZTECA S.A.

BANCO AZTECA S.A. is a Mexican corporation with its registered office at Insurgentes sur 3579 T3P6, 14000 Tlalpan.

The company holds 16,879 Class A ordinary shares in ONEWEB.

ECHOSTAR OPERATING L.L.C.

ECHOSTAR OPERATING L.L.C. is a subsidiary of ECHOSTAR CORPORATION, a U.S. corporation with headquarters at 100 Inverness Terrace East, Englewood, Colorado 80112.

The company holds 50,000 Class A ordinary shares in ONEWEB.

QUALCOMM TECHNOLOGIES INC.

QUALCOMM TECHNOLOGIES INC. is a U.S. corporation whose registered office is located at 5775 Morehouse Drive, 92121 San Diego, California. It is registered under number 45-3157787.

The company holds 6,072 Class A ordinary shares in ONEWEB.

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¹⁵ Satellite Network Portals



RWANDA SOCIAL SECURITY BOARD (RSSB)

RWANDA SOCIAL SECURITY BOARD is the result of the merger of SOCIAL SECURITY FUND OF RWANDA (SSFR) with RWANDA HEALTH INSURANCE FUND (RAMA) and is located at Plot 1003 Ubumwe Cell, African Union Boulevard, Kigali, Rwanda.

The company holds 1,629 Class A ordinary shares in ONEWEB.

1.2.4 Capital links between the parties involved in the transaction

As of the date hereof, EUTELSAT SA, subsidiary of the Beneficiary Company, holds 650,000 Class A ordinary shares of ONEWEB, representing approximately 22.91% of the company's capital and voting rights (excluding the dilutive impact of options issued by ONEWEB). This equity investment¹⁶ dates from September and October 2021.

1.3 General terms and conditions

The terms and conditions of the Contribution, which are set out in detail in the Contribution Agreement, to which reference should be made, can be summarized as follows.

Legal regime of the Contribution

From a legal standpoint, the Contribution is subject to the common law regime for contributions in kind provided for in Article L.225-147 of the French Commercial Code.

Tax system

The Contribution will be registered free of charge in accordance with the provisions of Article 810, I of the French General Tax Code.

Date of completion of the Contribution

The Contribution will be completed on the date on which the last of the conditions precedent referred to below (§ 1.5) is satisfied or is lifted, as evidenced by a decision of the shareholders of EUTELSAT recording the definitive completion of the increase in EUTELSAT's share capital as consideration for the Existing Shareholders' Contributions (hereinafter the "Completion Date").

The Contribution will also take effect, for tax purposes, on the Completion Date.

¹⁶ Initial investment announced in April 2021 and completed in September 2021 then exercise of a call option in October 2021.



1.4 Description and evaluation of the Contribution

1.4.1 Description of the Contribution

The contribution made by the Minority Shareholders Contributors (the "Contribution") consists of 86,644 Class A ordinary shares of ONEWEB, representing, on an undiluted basis, 3,05% of the Class A ordinary shares in the share capital of ONEWEB, with a par value of \$0.01 each, and fully paid.

Contributors	Number of shares contributed		
Airbus Group Proj B.V.	12,064		
Banco Azteca S.A.	16,879		
Echostar Operating L.L.C.	50,000		
Qualcomm Technologies Inc.	6,072		
Rwanda Social Security Board (Rssb)	1,629		
Total minority contributors	86,644		

In accordance with the terms of the Contribution Agreement, each contributed Class A ordinary share of ONEWEB will be, at the date of completion of the Contribution, free of any pledge, third party right, charge or other security interest.

Finally, following the contributions of the Major Shareholders Contributors and the Minority Shareholders Contributors, EUTELSAT will own directly and indirectly through its subsidiary EUTELSAT SA, 100% of the shares issued by ONEWEB¹⁷.

1.4.2 Valuation method and reference

The Contribution is made on the basis of the real value of the contributed shares.

The real value of the 86,644 ONEWEB Class A ordinary shares has been determined by reference to the transaction price agreed by the parties and indicated in the press release of 26 July 2022, i.e. €3,297 million for 100% of the share capital of ONEWEB.

The value of the Contribution is as follows per contributor (in \in):

Contributors	Number of shares contributed	Contribution value (in €)	
Airbus Group Proj B.V.	12,064	13,830,532	
Banco Azteca S.A.	16,879	19,350,592	
Echostar Operating L.L.C.	50,000	57,321,506	
Qualcomm Technologies Inc.	6,072	6,961,114	
Rwanda Social Security Board (Rssb)	1,629	1,867,528	
Total minority contributors	86,644	99,331,272	

¹⁷ With the exception of one Class B share issued by ONEWEB held by the UK Government

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1.4.3 Remuneration of Contribution

The remuneration of the Contribution is made on the basis of the real value of the Contribution, on the one hand, and the real value of the shares of the Beneficiary Company, on the other hand.

On this basis, the Contribution will be remunerated by the allocation of 8,965,053 new EUTELSAT shares with a par value of &1 each, to be issued by the Beneficiary Company, which will increase its capital by &8,965,053.

The difference between (i) the total value of the Contribution, i.e. $\[\in \]$ 99,331,272 and (ii) the total amount of the capital increase of the Beneficiary Company, i.e. $\[\in \]$ 8,965,053, will constitute a contribution premium of $\[\in \]$ 90,366,219.

Contributors	Number of shares contributed	Contribution value (€)	Number of Eutelsat shares issued	Eutelsat's capital increase (€)	Share premium (€)
Airbus Group Proj B.V.	12,064	13,830,532	1,248,262	1,248,262	12,582,270
Banco Azteca S.A.	16,879	19,350,592	1,746,470	1,746,470	17,604,122
Echostar Operating L.L.C.	50,000	57,321,506	5,173,500	5,173,500	52,148,006
Qualcomm Technologies Inc.	6,072	6,961,114	628,269	628,269	6,332,845
Rwanda Social Security Board (Rssb)	1,629	1,867,528	168,552	168,552	1,698,976
Total minority contributors	86,644	99,331,272	8,965,053	8,965,053	90,366,219

1.5 Conditions precedent

The completion of the Contribution is subject to the fulfillment of all conditions precedent detailed in section 8 of the Contribution Agreement: "the Contribution and the Capital Increase will only be definitively completed subject to (i) the filing with the AMF of the exemption document relating to the Contribution and the contribution to be made pursuant to the Major Shareholders' Contribution Agreement, and its availability to the public in accordance with applicable French and European regulations (including AMF Position-Recommendation DOC 2020-06) and (ii) Eutelsat's Shareholder Approval (the "Conditions Precedent")."

2. Due diligence and assessment of the value of the contribution

2.1 Diligences carried out

The purpose of our mission is to inform the shareholders of EUTELSAT on the absence of overvaluation of the contribution to be made by the Minority Shareholders Contributors of ONEWEB. Consequently, it does not fall within the scope of an audit engagement or a limited review engagement within the meaning of professional standards. It cannot be compared to a *due diligence* mission performed for a lender or an acquirer and does not include all the work required for this type of intervention. Our report cannot therefore be used in such a context.



We performed those procedures which we considered necessary to comply with professional guidance issued by the national auditing body (*Compagnie Nationale des Commissaires aux Comptes*):

- Control the ownership and free transferability of the shares contributed;
- Analyze the individual value of the contributed shares proposed in the Contribution Agreement;
- Verify that the actual value of the Contribution taken as a whole is at least equal to the Contribution Value proposed in the Contribution Agreement;
- Ensure, up to the date of this report, that there are no facts or events that could call into question the value of the Contribution.

In this context, we performed the following principal procedures:

- We met with representatives of EUTELSAT and ONEWEB TO LEARN ABOUT THE transaction and the context in which it is taking place, and to analyze the accounting, financial, legal and tax terms and conditions envisaged;
- We have taken note of the Framework Agreement entered into on November 14, 2022 between EUTELSAT and the Major Shareholders Contributors of ONEWEB;
- We have examined the Contribution Agreement and its schedules;
- We have read the corporate and consolidated financial statements of ONEWEB as of March 31, 2023, unaudited P&L and balance sheet for the quarter ended as of June 30, 2023, and the *reporting* at the end of June 2023;
- We have read the independent auditor's report on the annual and consolidated financial statements of ONEWEB as of March 31, 2023;
- We have verified compliance with the applicable accounting regulations regarding the valuation of contributions:
- We have examined the valuation methods used by the parties for the contribution and have performed our own valuation of the contributed shares using a multi-criteria approach;
- We have obtained (i) a letter of representation signed by the representative of EUTELSAT on the one hand and (ii) a letter of representation signed by the representatives of ONEWEB and Major Shareholders Contributors on the other hand, confirming the completeness of the information provided in connection with the present Transaction and, to their knowledge, the absence of any significant event (up to the date of our report) that could call into question the value of the Contribution.



2.2 Assessment of the valuation method of the Contribution and its compliance with accounting regulations

The 86,644 ONEWEB Class A ordinary shares contributed are retained at their real value.

The present Contribution, representing 3,05% of ONEWEB's capital, relates to isolated assets and is therefore not subject to the provisions of Title VII of Regulation no. 2014-03 of the French Accounting Standards Authority (*Autorité des Normes Comptables*) relating to the General Accounting Plan.

The Contribution is comparable to an exchange at market value and must therefore be carried out on the basis of the actual value of the assets contributed, in accordance with articles 213-2 and 213-3 of said regulation.

However, insofar as this contribution is made by foreign legal entities to a French beneficiary company, in accordance with Article 720-1 of ANC Regulation 2014-03, the contribution valuation methods defined by French accounting regulations apply unless local regulations impose a contrary method.

By retaining the fair value, the parties have therefore used a valuation method for the contribution that complies with current French accounting regulations, which does not call for any particular comment on our part.

2.3 Reality of the contribution

We have ascertained the ownership of the securities transferred from the securities movement register and ONEWEB's shareholder accounts which designate the Minority Shareholders Contributors as the owners of the shares contributed.

2.4 Assessment of the value of the contribution

The Contribution consists of 86,644 ONEWEB Class A ordinary shares representing 3,05% of its share capital.

As the Contribution consists solely of the shares of ONEWEB, and as the same unit value is used for each share contributed, our assessment of the individual value and the overall value of the Contribution is identical.



2.4.1 Value retained by the parties

The value of the Contribution corresponds to the real value of the 86,644 ONEWEB Class A ordinary shares contributed, based on a multi-criteria valuation approach that favors the following reference and method:

- Reference to ONEWEB's implied valuation at the time of the last transaction on the share capital of ONEWEB announced in August 2021 and completed in February 2022,
- Intrinsic discounted cash flow (DCF) method.

The following methods were discarded:

- Discounting of theoretical dividend flows,
- Stock market comparables,
- Comparable transactions,
- The net book value and the revalued net book assets.

The value of 100% of the share capital of ONEWEB finally retained amounts to €3,297m and corresponds to the value of \$3,400m¹⁸ induced by the entry of HANWHA SYSTEMS UK LIMITED in the company's capital announced in August 2021 and completed in February 2022.

The criteria selected seem to us to be complementary and to reflect the value of the ONEWEB group, with a different relative relevance for each of them in the context of the Transaction and according to the way they are implemented.

We have reviewed the valuation work performed by the parties and their counsel.

2.4.2 Work carried out by the contribution auditor

In order to assess the value of the Contribution, we conducted our own valuation based on a multi-criteria approach.

We rejected the net book value and net asset value methods, as they do not reflect the future prospects of ONEWEB, whose constellation has just been fully deployed and should be operational by the end of 2023.

Similarly, given the absence of earnings to date, the methods of stock market comparisons, comparable transactions and discounting of future dividends could not be applied.

We have selected:

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• The reference to ONEWEB's value in the last transaction on the share capital of ONEWEB announced in August 2021 and completed in February 2022: the company HANWHA

¹⁸ At a one-month \$/€ conversion rate of 1.0311 on July 20, 2022



SYSTEMS UK LIMITED acquired 250,000 ONEWEB shares corresponding to 8.81% of the capital for a total of \$300m, resulting in a 100% value of ONEWEB of \$3,400m.

• We assessed the intrinsic value of the company by discounting the projected future cash flows (DCF) derived from (i) ONEWEB's business plan drawn up by ONEWEB's management for the period 2023-2028¹⁹ and (ii) ONEWEB's business plan drawn up by EUTELSAT's management for the period 2023-2033²⁰. These business plans incorporate the assumptions and ambitions of the respective management teams, the main difference being a more proactive view of the medium-term market outlook, as adopted by ONEWEB compared with that adopted by EUTELSAT, since the parties have based themselves mainly on the market studies carried out by EUROCONSULT and NSR respectively.

Regarding the evaluation parameters and results obtained:

- For the terminal value, we have assumed a level of profitability equivalent to that of the last year of the business plan (extrapolated to 2033 for ONEWEB's management business plan, in order to fully reflect the launch of the GEN 2 satellites);
- The discount rate is calculated on the basis of observed market parameters and reflects the level of risk attached to the cash flow forecasts. The rate used to discount cash flows is 11.0%, which is close to the rate used by the company ONEWEB for its *impairment* tests and within the range used by the parties to value the contributions using the DCF method²¹:
- We have assumed a growth rate to infinity of 3.0%;
- We performed sensitivity analyses on the key parameters, namely the discount rate and the perpetual growth rate, as well as the normative EBITDA margin rate.
- The elements for the transition from enterprise value to equity value have been determined on the basis of the annual consolidated financial statements of ONEWEB as of March 31, 2023, which have been certified by the statutory auditor.

The values obtained by discounting the cash flows on the basis of these two business plans are higher than the Contribution value and therefore do not call into question the value retained in the context of this Contribution.

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¹⁹ Business plan approved by ONEWEB's Board of Directors on March 21, 2023

²⁰ Business plan established in October 2022

²¹ 10% to 11.5% range



3. Summary - Key points

In summary of our assessments, we would like to draw your attention to the following points:

The Contribution relates to 86,644 Class A ordinary shares of ONEWEB representing 3.05 % of the share capital of ONEWEB. In this context, the overall value of 100% of the share capital of ONEWEB, set by the parties at 3,297 m€, is the result of their negotiations and of the *due diligence* process carried out by EUTELSAT as the beneficiary of the Contribution.

The contributions of the Major Shareholders Contributors and the Minority Shareholders Contributors enables EUTELSAT to take control of ONEWEB and gives its shareholders access to immediate liquidity for the Minority Shareholders Contributors and deferred liquidity (6-month lock-up period) for the Major Shareholders Contributors.

EUTELSAT SA holds three seats on ONEWEB's Board of Directors since it acquired its stake in September 2021, and chairs the Technical Committee. As such, EUTELSAT has a good knowledge of ONEWEB's specificities and the market in which it operates.

The value thus determined is corroborated by a multi-criteria valuation integrating the intrinsic value of ONEWEB on the basis of discounted cash flows forecasts estimated by ONEWEB's management on the one hand, and by EUTELSAT's management on the other.

Our valuation estimates are based on a *standalone* approach not including any of the synergies anticipated by the parties, which are estimated at a total amount of over €1.5 billion (discounted and after-tax, net of implementation costs).

We have verified with ONEWEB and EUTELSAT that, to their knowledge, there is nothing that would significantly call into question the data provided to us and which we have used in our work.

In the end, the values arrived at by our valuation work and the sensitivity analyses to key parameters do not call into question the value of the Contribution.



4. Conclusion

On the basis of our work and as of the date of this report, we are of the opinion that the value of the Contribution amounting to $\[\in \]$ 99,331,272 is not overvalued and, consequently, that it is at least equal to the amount of the capital increase of the Beneficiary Company, plus the contribution premium.